|                       | PO Box 299         | Version | Reviewed By      | Reference |
|-----------------------|--------------------|---------|------------------|-----------|
| OBBRON · TARANY       | Oberon NSW         | Α       | Sec/SM           | RM-009    |
| ABRITAGE RAILWAY INC. | 2787               |         | 16/05/16         |           |
|                       | ABN 98 107 506 208 | C       | THR Risk Registe | r         |

## **OTHR Risk Register**

**Document Status** 

| Version | Date          | Revision | Prepared  | Reviewed | Approved        |
|---------|---------------|----------|-----------|----------|-----------------|
| A       | 16th May 2016 |          | lan Davis | PR,ID    | Mngnt Committee |
|         |               |          |           |          |                 |
|         |               |          |           |          |                 |
|         |               |          |           |          |                 |

**Revision Record** 

| Revision | Date Issued: | Description of change: |
|----------|--------------|------------------------|
|          |              |                        |
|          |              |                        |
|          |              |                        |

## **Oberon Tarana Heritage Railway Risk Register**

| Risk<br>No | Category            | Risk/hazard<br>Description                                                                     | L'hd | cons | Risk<br>Class | Control<br>Measures                                                                                                                                                                                                                                                                                                                                                                                                                           | Expected<br>Outcomes                                                                               | Resid<br>L'hd | Resid<br>Cons | Resid<br>Risk | Risk<br>Owner    |
|------------|---------------------|------------------------------------------------------------------------------------------------|------|------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|---------------|---------------|---------------|------------------|
| 1          | Competency          | No formal training to work in the<br>railway danger zone<br>Injury/death                       | 2    | 3    | 5             | <ul> <li>Track work will be carried out<br/>under the supervision of track<br/>maintenance personnel who hold<br/>a current Certificate II in<br/>Transport and Logistics<br/>(Railway Infrastructure)</li> <li>All member of the team<br/>undertaking track work must<br/>hold a current OTHR safety<br/>Induction</li> <li>Ensure all controls are in place<br/>and where appropriate<br/>compliance with relevant<br/>standards</li> </ul> | No injury/death                                                                                    | 1             | 2             | 3             | Track<br>Manager |
| 2          | Drug and<br>Alcohol | Under the influence of Drugs and<br>Alcohol<br>A danger to self, others and<br>infrastructure. | 2    | 3    | 5             | <ul> <li>All personnel undertaking track<br/>work have read and understood<br/>the OTHR Drug and Alcohol<br/>Policy.</li> <li>All members to be aware of this<br/>risk and if someone is believed<br/>to be affected request the<br/>affected person to not undertake<br/>the duty and report it to the<br/>supervisor</li> </ul>                                                                                                             | Ensure all controls are in place<br>and where appropriate<br>compliance with relevant<br>standards | 2             | 1             | 3             | Track Manager    |
| 3          | Fatigue             | Affected by Fatigue<br>A danger to self, others and<br>infrastructure.                         | 3    | 3    | 6             | <ul> <li>All personnel undertaking track<br/>work have read and understood<br/>the OTHR Fatigue Policy.</li> <li>All members to be aware of this<br/>risk and if someone is believed<br/>to be affected request the<br/>affected person to not undertake<br/>the duty and report it to the<br/>supervisor</li> </ul>                                                                                                                          | Ensure all controls are in place<br>and where appropriate<br>compliance with relevant<br>standards | 2             | 2             | 4             | Track Manager    |

| 4 | Safe<br>Working | Protecting self from injury and<br>dangers<br>Protecting self from injury and<br>dangers<br>Dangers from working within the<br>rail danger zone | 3 | 4 | 7 | <ul> <li>Instruction, Information,<br/>Training and Supervision</li> <li>Workplace hazard identification/</li> <li>Specific task instructions</li> <li>Plant safety procedures -<br/>planned maintenance programs,<br/>daily safety checks, regular<br/>safety inspections</li> <li>Employee safety<br/>rules/responsibilities;</li> <li>All personnel undertaking track<br/>work have read, understood and<br/>signed the Induction Booklet</li> <li>If you have medical condition<br/>that would affect your work<br/>inform supervisor before you<br/>start.</li> <li>Have the correct (and wear<br/>correctly) the following<br/>Personnel Protective Equipment:</li> <li>Hi Visibility Orange<br/>Safety Vest</li> <li>Boots</li> <li>Hard Hat</li> <li>Gloves</li> <li>Safety glasses</li> <li>Ear protection )</li> <li>Sunscreen</li> <li>Drinking water available</li> <li>One member of the team to have<br/>a two way radio or mobile phone</li> <li>Keep clean water on site in case<br/>of burns</li> <li>Mitigation of safety breaches by<br/>supervision</li> </ul> | No injury/death<br>Ensure all controls are in place<br>and where appropriate<br>compliance with relevant<br>standards | 2 | 2 | 4 | Track Manager |
|---|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|---|---|---|---------------|
| 5 | ompliance       | Working alone<br>Injury/death                                                                                                                   | 3 | 5 | 6 | No one is permitted to work alone<br>within the rail danger zone. OTHR<br>has a teaming system for all track<br>work.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No injury/death                                                                                                       | 1 | 2 | 3 | Track Manager |

| 6 | Track Access                   | Ensuring workers have correct<br>possession of the track<br>Injury/death                                         | 3 | 4 | 7 | <ul> <li>Ensure supervisor has filled in<br/>the track access log book.</li> <li>Red flag and witches hat is<br/>placed in the centre of the track<br/>before accessing that section.</li> <li>No machines are working in that<br/>section of the track.</li> </ul>                                                                                                          | No injury/death                                                                                                         | 1 | 3 | 4 | Track Manager |
|---|--------------------------------|------------------------------------------------------------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|---|---|---|---------------|
| 7 | Prestart<br>safety<br>briefing | Worksite safety<br>Injury/death                                                                                  | 2 | 4 | 6 | <ul> <li>Site safety inductions and job<br/>safety induction are completed<br/>and signed by all workers.</li> <li>All risks are identified and<br/>recorded.</li> </ul>                                                                                                                                                                                                     | No injury/death                                                                                                         | 1 | 2 | 3 | Track Manager |
| 8 | Finishing Job                  | Worksite safety<br>Injury/death                                                                                  | 2 | 4 | 6 | <ul> <li>All workers are accounted for.</li> <li>All equipment and tools have<br/>been returned and stored<br/>correctly.</li> <li>All log books have been filled<br/>out and red flag and witches hat<br/>removed.</li> </ul>                                                                                                                                               |                                                                                                                         | 2 | 2 | 4 | Track Manager |
| 9 | Track<br>Machines              | Railway track become unsafe for<br>use by track machines leading to<br>damage to vehicle, injury and/or<br>death | 4 | 4 | 8 | <ul> <li>Track condition maintained as per SOP-011;</li> <li>Track inspected as per F-037</li> <li>Railway safety workers have the correct &amp; current competency for any of the tasks that they are undertaking as per the General Induction Course IND006</li> <li>A budget is maintained by the Management Committee to complete necessary track maintenance</li> </ul> | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections | 2 | 2 | 4 | Track Manager |

| 10 | Track<br>Machines  | Rail workers being injured or<br>killed by track machines                         | 3 | 5 | 8 | <ul> <li>All operators have the current and correct competency for the machine they are operating;</li> <li>Site supervisors ensure all workers are aware of machinery operating within the rail corridor;</li> <li>If necessary, worksite is fenced off to reduce the risk of workers coming in contact with the machines;</li> <li>All workers have completed the OTHR Induction Course.</li> <li>All machines are maintained as per the manufacturers' requirements &amp; OTHR maintenance policy;</li> <li>All "near misses" are investigated within 14 days and include recommendations to</li> </ul> | No injuries to persons;<br>Random audits of competencies<br>to show 100% of competency<br>compliance by workers;<br>All "near misses are<br>investigated within 14 days of<br>occurrence, with all<br>investigations having<br>recommendations with 30 days. | 2 | 2 | 4 | Track Manager |
|----|--------------------|-----------------------------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---------------|
| 11 | Sleepers           | Sleeper failure leading to injury<br>or death and derailment of track<br>machines | 3 | 5 | 8 | <ul> <li>Sleepers are inspected as per<br/>OTHR track standards</li> <li>Railway workers have the<br/>correct &amp; current competency for<br/>tasks they are undertaking as per<br/>COM-002</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                    | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections                                                                                                                                      | 2 | 2 | 4 | Track Manager |
| 12 | Rail Joints        | Rail joint damage or failure<br>leading to injury or death                        | 1 | 4 | 5 | <ul> <li>Rail joints are inspected as per<br/>OTHR track standards</li> <li>Railway workers have the<br/>correct &amp; current competency for<br/>tasks they are undertaking</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                    | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections                                                                                                                                      | 1 | 2 | 3 | Track Manager |
| 13 | Points             | Points damage or failure leading<br>to leading to injury or death                 | 2 | 4 | 6 | <ul> <li>Ensure points are inspected as<br/>per OTHR track standards</li> <li>Railway workers have the<br/>correct &amp; current competency for<br/>tasks they are undertaking</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                  | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections                                                                                                                                      | 1 | 2 | 3 | Track Manager |
| 14 | Level<br>Crossings | Road crossing damage or failure<br>leading to injury or death                     | 2 | 4 | 6 | <ul> <li>Crossing are inspected as per<br/>OTHR track standards</li> <li>Railway workers have the<br/>correct &amp; current competency for<br/>tasks they are undertaking</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                       | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections;<br>All "near misses are<br>investigated within 14 days of<br>occurrence, with all                                                   | 1 | 3 | 4 | Track Manager |

|    |                               |                                                                             |   |   |   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | investigations having recommendations with 30 days.                                                                                                                                                                                                                                                                   |   |   |   |                           |
|----|-------------------------------|-----------------------------------------------------------------------------|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---------------------------|
| 14 | Level<br>Crossings            | Collisions between pedestrian or<br>car with track machines at<br>crossings | 3 | 4 | 7 | <ul> <li>All operators have the correct &amp; current competency for the machine they are operating.</li> <li>All crossings have correct passive warning signs</li> <li>All track machines are maintained in accordance with OTHR Maintenance Policy</li> </ul>                                                                                                                                                                                                                                                                           | No collisions with pedestrians<br>or vehicles no injuries to<br>persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with track<br>inspections;<br>All "near misses are<br>investigated within 14 days of<br>occurrence, with all<br>investigations having<br>recommendations with 30 days. | 2 | 3 | 5 | Track Manager             |
| 15 | Track<br>Machine<br>Operation | Incorrect operations of Track<br>Machines                                   | 3 | 4 | 7 | <ul> <li>All operators have the correct<br/>&amp; current competency for the machine<br/>they are operating.</li> <li>All track machines are<br/>maintained in accordance with OTHR<br/>Maintenance Policy</li> </ul>                                                                                                                                                                                                                                                                                                                     | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>All "near misses or incidents<br>are<br>investigated within 14 days of<br>occurrence, with all<br>investigations having<br>recommendations with 30 days.                                                                                | 2 | 2 | 4 | Infrastructure<br>Manager |
| 16 | Fire                          | Asset damage from fire within<br>the rail corridor                          | 3 | 4 | 7 | <ul> <li>The whole rail corridor has a high risk of bushfire and it is impracticable to manage the whole line for this risk. The Incident</li> <li>Management Plan IM-004 provides guidelines to the Track Manager on where to focus the resources to manage the risks.</li> <li>The emergency and evacuation procedure IM-004 is carried out periodically</li> <li>Fire fighting equipment is correctly located and operational</li> <li>All operators of all machines are halted until the track is checked and declare safe</li> </ul> | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>All damage is completed before<br>normal operations can<br>continue;<br>All fires are promptly reported.                                                                                                                                | 2 | 2 | 4 | Infrastructure<br>Manager |

| 17 | OH&S      | Railway workers are unfit and/or<br>unable to undertake their tasks                                                                                        | 3 | 3 | 6 | <ul> <li>All railway workers comply<br/>with OTHR health and fitness<br/>guidelines</li> <li>All railway workers comply<br/>with OTHR</li> <li>Drug and Alcohol Policy P-004</li> <li>All railway workers comply<br/>with OTHR Fatigue Management<br/>Policy P-003</li> </ul>                                                                         | Workers are fit and able to<br>undertake their tasks safely.                                                                 | 1 | 2 | 3 | Rail Safety<br>Manager    |
|----|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|---|---|---|---------------------------|
| 18 | Materials | Incorrect or substandard materials<br>used in railway infrastructure<br>leading to damage of machines<br>and infrastructure as well as<br>injury and death | 3 | 4 | 7 | <ul> <li>New material will require<br/>quality certification from the supplier</li> <li>Where second hand material is<br/>used to meet heritage requirements,<br/>they will be subject to quality<br/>inspections to confirm fitness for the<br/>intended purpose Material<br/>purchases must comply with OTHR<br/>Purchasing Policy P-009</li> </ul> | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>100% compliance with<br>inspections processes. | 1 | 2 | 3 | Infrastructure<br>Manager |

| 19 | Interface | Failure to reach interface       | 4 | 4 | 8 | The secretary to review and           | No collisions with pedestrians | 2 | 2 | 4 | Secretary |
|----|-----------|----------------------------------|---|---|---|---------------------------------------|--------------------------------|---|---|---|-----------|
|    |           | Management agreements with       |   |   | - | update the OTHR Interface Register    | or vehicles no injuries to     |   |   |   |           |
|    |           | other rail operators, companies, |   |   |   | $\Box$ The secretary and sub-         | persons;                       |   |   |   |           |
|    |           | organisations and individuals    |   |   |   | committee to progress the             | No damage to track vehicles;   |   |   |   |           |
|    |           | 8                                |   |   |   | development of interface agreements   | No derailments;                |   |   |   |           |
|    |           |                                  |   |   |   | and provide the Management            | 100% compliance with track     |   |   |   |           |
|    |           |                                  |   |   |   | Committee with regular up-dates       | inspections;                   |   |   |   |           |
|    |           |                                  |   |   |   | □ If development of interface         | All "near misses are           |   |   |   |           |
|    |           |                                  |   |   |   | agreements with a risk assessment for | investigated within 14 days of |   |   |   |           |
|    |           |                                  |   |   |   | each crossing.                        | occurrence, with all           |   |   |   |           |
|    |           |                                  |   |   |   | □ If an interface agreement is        | investigations having          |   |   |   |           |
|    |           |                                  |   |   |   | not                                   | recommendations with 30 days.  |   |   |   |           |
|    |           |                                  |   |   |   | in place the Infrastructure Manager   | 5                              |   |   |   |           |
|    |           |                                  |   |   |   | will put in place measures for        |                                |   |   |   |           |
|    |           |                                  |   |   |   | locations that have a high risk to    |                                |   |   |   |           |
|    |           |                                  |   |   |   | reduce these risks such as warning    |                                |   |   |   |           |
|    |           |                                  |   |   |   | signs and procedures to limit the     |                                |   |   |   |           |
|    |           |                                  |   |   |   | hazards.                              |                                |   |   |   |           |
|    |           |                                  |   |   |   | □ General Public are only             |                                |   |   |   |           |
|    |           |                                  |   |   |   | permitted in the OTHR Carriage Shed   |                                |   |   |   |           |
|    |           |                                  |   |   |   | only when there are no repairs,       |                                |   |   |   |           |
|    |           |                                  |   |   |   | maintenance or movement of any        |                                |   |   |   |           |
|    |           |                                  |   |   |   | rolling stock. This must be under     |                                |   |   |   |           |
|    |           |                                  |   |   |   | direct supervision at all times.      |                                |   |   |   |           |
|    |           |                                  |   |   |   | □ General Public are permitted        |                                |   |   |   |           |
|    |           |                                  |   |   |   | in and around the Oberon Railway      |                                |   |   |   |           |
|    |           |                                  |   |   |   | Station only during daylight hours or |                                |   |   |   |           |
|    |           |                                  |   |   |   | when under direct supervision for     |                                |   |   |   |           |
|    |           |                                  |   |   |   | night event. Access to other parts of |                                |   |   |   |           |
|    |           |                                  |   |   |   | the Oberon Railway Station precinct   |                                |   |   |   |           |
|    |           |                                  |   |   |   | is permitted for special events only  |                                |   |   |   |           |
|    |           |                                  |   |   |   | when no railway operations are        |                                |   |   |   |           |
|    |           |                                  |   |   |   | occurring.                            |                                |   |   |   |           |

| 20 | Crane Use        | Incorrect lifting and removing<br>rolling stock with a crane | 3 | 4 | 7 | <ul> <li>Ensure only experienced and<br/>licensed contractors are used. Ensure<br/>the contactor has visited the site and is<br/>aware of risks and completes<br/>companies internal risk assessment for<br/>each lift</li> <li>Exclude all OTHR<br/>unnecessary staff and any onlookers<br/>within 100m of the lift area. If<br/>necessary install temporary fencing.</li> <li>Throughout the lifting process<br/>the contractor is solely responsible for<br/>the lift and OTHR staff are not to be<br/>involved</li> </ul>                                                                                                                                                                                                                                          | No injuries to persons;<br>No damage to rolling stock;<br>All "near misses are<br>investigated within 14 days of<br>occurrence, with all<br>investigations having<br>recommendations with 30 days.                                 | 1 | 2 | 3 |                          |
|----|------------------|--------------------------------------------------------------|---|---|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|--------------------------|
| 21 | Rolling<br>Stock | Moving Rolling Stock with heavy<br>machines                  | 3 | 4 | 7 | <ul> <li>A detailed risk assessment is prepared prior to the move, including uncontrolled movements, braking procedures, safe working environment for the move excluding onlookers from the site.</li> <li>Machines selected with appropriate safe working limit or other relevant parameters after consultation with appropriately qualified experts;</li> <li>Competency of the machine operator confirmed</li> <li>SWL for slings and D shackles confirmed</li> <li>Brakes are checked and serviced before commencement of movement</li> <li>Experienced person to walk alongside rolling stock adjacent to brake handle.</li> <li>Route inspected for hazards</li> <li>A more in-depth risk register is developed specific to movement of rolling stock</li> </ul> | No injuries to persons;<br>No damage to rolling stock; No<br>derailments;<br>All "near misses or incidents<br>are investigated within 14 days<br>of occurrence, with all<br>investigations having<br>recommendations with 30 days. | 2 | 2 | 4 | Rolling Stock<br>Manager |

| 22 | Runaway                                          | Runaway of unattended<br>construction or maintenance track<br>machinery                                                                                                                                                                                                    | 3 | 4 | 7 | <ul> <li>Prepare Safe Work Method</li> <li>Statement</li> <li>Operators have the correct &amp; current competency for the machine they are operating</li> <li>Hand brake is applied and/or wheels chocked when machine unattended.</li> </ul>                                                                                                                                                                                                                                                                                                                                   | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>All "near misses or incidents<br>are investigated within 14 days<br>of occurrence, with all<br>investigations     | 2 | 2 | 4 | Infrastructure<br>Manager  |
|----|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|----------------------------|
| 23 | Rolling<br>Stock Unload<br>using tilt<br>trailer | Unqualified and/or uninsured<br>operator.<br>Safely transport wagon from<br>pick-up point to Oberon<br>Unable to line up transport with<br>rail<br>Wagon may roll away when<br>unloaded from transport<br>Unable to unload wagon using<br>the transports inbuilt mechanism | 3 | 5 | 8 | <ul> <li>Independent check by OTHR on qualifications, currency and insurance</li> <li>Use of specialised rail transporter. Operator and assistant will guide transport into correct position.</li> <li>TM will ensure track is accessible</li> <li>Apply hand brake.</li> <li>Have wheel chocks ready.</li> <li>Clamp rail stop to down gradient side.</li> <li>Use a sleeper across the line if in doubt.</li> <li>Transport operation crew to perform unloading operation.</li> <li>OTHR to have contingency plan if wagon cannot be unloaded in the normal manner</li> </ul> | No injuries to persons;<br>No damage to track vehicles;<br>No derailments;<br>Adopt all controls - additional<br>sleepers could be used between<br>items of other rolling stock if<br>necessary | 2 | 1 | 3 | Infrastructu<br>re Manager |
|    |                                                  |                                                                                                                                                                                                                                                                            |   |   |   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                 |   |   |   |                            |

## Likelihood –Severity Risk Ranking Matrix

Risk assessments are performed with the help of the matrix below that allows incident likelihood and consequences to be quantified. The matrix used by OTHR has been adapted from Australian Standard AS 4360 (2004) Risk Management and an ARTC model.

|                                                                                 |                | Consequence (Cons) - NO Control/s |                |            |           |                 |  |  |
|---------------------------------------------------------------------------------|----------------|-----------------------------------|----------------|------------|-----------|-----------------|--|--|
|                                                                                 |                | Not Significant                   | Minor          | Moderate   | Major     | Extreme         |  |  |
|                                                                                 |                | 1                                 | 2              | 3          | 4         | 5               |  |  |
| 5 ALMOST<br>CERTAIN                                                             |                | MEDIUM                            | HIGH           | VERY HIGH  | VERY HIGH | VERY HIGH       |  |  |
|                                                                                 |                | 6                                 | 7              | 8          | 9         | 10              |  |  |
| 4 LIKELY                                                                        |                | LOW                               | MEDIUM         | HIGH       | VERY HIGH | VERY HIGH       |  |  |
|                                                                                 |                | 5                                 | 6              | 7          | 8         | 9               |  |  |
| 3 POSSIBLE                                                                      | L<br>IKELIHOOD | LOW                               | LOW            | MEDIUM     | HIGH      | VERY HIGH       |  |  |
|                                                                                 | (L'hd)         | 4                                 | 5              | 6          | 7         | 8               |  |  |
| 2 UNLIKELY                                                                      |                | VERY LOW                          | LOW            | LOW        | MEDIUM    | HIGH            |  |  |
|                                                                                 |                | 3                                 | 4              | 5          | 6         | 7               |  |  |
| 1 RARE                                                                          |                | VERY LOW                          | VERY LOW       | LOW        | LOW       | MEDIUM          |  |  |
|                                                                                 |                | 2                                 | 3              | 4          | 5         | 6               |  |  |
| <b>RATINGS IN ALL FIELDS</b><br>Higher Numbers are an <u>undesirable</u> level. |                | 1                                 | 2              | 3          | 4         | 5               |  |  |
|                                                                                 |                | Most Effective                    | Very Effective | Moderately | Not Very  | Least Effective |  |  |
| <u>Risk Level</u>                                                               |                |                                   |                |            |           |                 |  |  |
| is the <u>sum</u> of the Likelihood and Probable Effectiveness of<br>Control/s  |                |                                   |                |            |           |                 |  |  |

|                                                                                 | 1                                         | 2                                                                       | 3          | 4                | 5               |  |  |
|---------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------|------------|------------------|-----------------|--|--|
|                                                                                 | Most Effective                            | Very Effective                                                          | Moderately | Not Very         | Least Effective |  |  |
| <b>RATINGS IN ALL FIELDS</b><br>Higher Numbers are an <u>undesirable</u> level. | Probable Effectiveness of Control/s (PEC) |                                                                         |            |                  |                 |  |  |
| Risk Level                                                                      | RISK LEVEL                                |                                                                         |            |                  |                 |  |  |
| is the <u>sum</u> of the Likelihood and Probable Effectiveness of<br>Control/s  | High- PromptMedium- Proceed               | ptable (Intolerable)<br>Action Required (Intolerable)<br>I with Caution |            | 8 - 10<br>7<br>6 |                 |  |  |
| Contors                                                                         | Low - Plan for<br>Very Low - Accepta      | corrective action                                                       |            | 4-5<br>2-3       |                 |  |  |
|                                                                                 |                                           |                                                                         |            |                  |                 |  |  |
|                                                                                 |                                           |                                                                         |            |                  |                 |  |  |